

## **Breakout Group #2**

### **Dist/MSD/HQ Roles**

#### **Membership:**

John Tavoraro  
Jan Rasgus  
Kaiser Edmonds  
George Domurat  
Larry Cocchieri  
Jeff Waters  
Rudd Turner  
Phil Ross  
Anne Sudar  
Susie Ming  
Steve Coker  
Joan Pope

#### **Generic ROLES:**

HQ: Guidance - not specific, general, generic, policy statement - direct that each district dredge material management plan address RSM.

MSD: Facilitation – provide regional leadership, a PDT framework, communication network, regional plans and strategy for interagency/intergovernmental coordination.

Districts: Implementation

ERDC/IWR: Provide technical assistance and national perspective.

#### **What is the Problem?**

Current program developed with an ad hoc, bottom up approach

Inconsistency in how each MSD approaches RSM.

Want conceptual guidance, not edicts from above.

Do need something to make it happen (i.e. leadership). “BG Temple did it right. Directed commanders to look at and consider RSM. Then COLs started asking about RSM.”

Note: RSM is on OMB radar screen and they like it. Ocean Commission Report mentions RSM. Thus, there is external positive momentum.

Yet, we have no recognized and empowered National Team.

HQ, MSD, District roles not well defined. One solution/approach does not fit all.

Don’t know whom to talk to. Vertical team not defined. “Whom are you going to call??”

Relates to more than one Support Team, relates to more than one business line, more than one CoP. Need a RSM Community of Practice. It’s a concept (like Value Engineering) that cuts across everything. Requires innovation and thinking out of the box. Need RSM Manager per District and Division. They would assess projects and applicability for RSM. Not all projects should follow RSM path. But with Guidance from HQ, MSD/Dist would determine applicability.

**RECOMMENDATIONS (Fixes):**

Each MSCs should have RSM proponent to work with Districts in packaging projects for FY07 budget as system-scale groupings, narrative emphasizing why this applies to the watershed approach, systems approach that RSM embodies.

Each RBC MSC to have a named **RSM Manager**. (could be assigned to District POC directly if Division does not have the right individuals).

NAD \_Cocchieri

SAD – Edmond

SPD – Domurat

POD – Mike Lee

NWD- Rudd Turner

SWD – SWG??

MVD - ??

LRD – Jan Miller ???

Each MSC RSM Manager set up RSM team including District POCs.

Each RSM Team proactively work to identify a small suite of projects as candidates for the FY07 budget as a potential systems/watershed approach project grouping (ref Budget EC).

Set up District RSM team that's cuts across all functional elements.

At HQ need a National RSM Champion that reports directly to DCW (Chesnutt to have action item). Champion to set up PDT to include HQ and MSC RSM Managers.

**Performance Measures:**

Appointments made to national HQ and MSC RSM team (30 April 05)

Develop PMP with IPR schedule and outcomes (Team to decide)

Communication Network in place (GROOVE or Groove like?)

System/watershed candidate project groupings identified in FY07 budget. (mid May 05)

**Other Issues:**

When projects cost more to follow RSM path? What is the incentive to follow RSM? What are the benefits? Could we look at this like a 404 certification? Should this be a required assessment for good stewardship. This would require a mandate from HQ!

How does RSM fit with Corps practices? Need economic tools to determine regional and national benefits behind RSM. Can't link projects together via the planning process.

FY07 Budget EC (Navigation Annex) specifies Watershed and system approach, but contains no guidance on how to do it. Need budget package examples on

how to do it. Need political, formulation, and economic processes in place in order to do this. Do we use narrative approach to explain why it makes sense?

Coordinate NDT (National Dredging Team) with RSM Team. NDT conference for next year is regional sediment management watershed perspective. Coordinate with RSM and other agencies.

How do we handle RSM in P2 which is restricted to financial boundaries of project by project authorities?

Comments:

- What do you perceive as HQ and Division's role in interagency relationships.
- A: must do it at all levels. Some agencies are more powerful at regional or local level; others at national levels. Requires articulation nationally and coordination down through levels. Structure will vary by agency.
- Environmental Operation Principles – develop RSM Operating Principles. Give EOPs more emphasis in regional scheme. Now is the time to make the giant leap to embrace RSM as a process, structure, mandate